

# CEO Introduction

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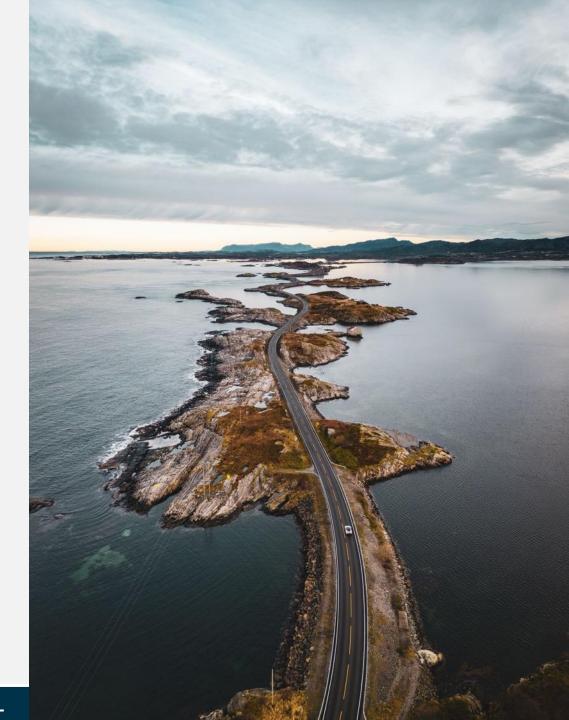
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## A career in technology



Graduate degrees in Mechanical Engineering & Business UCLA | UC Berkeley | Harvard Business School



CORPORATE

Corporate foundation (Ford | Honeywell | Google)

- \$400M → \$1B global B2B manufacturing business within 3 years
- 7x team growth of Google Hardware, launching new consumer devices within 2 years
- 3x B2B automotive software partnerships for Google



CEO (Growth | Product-Market Fit | Value Creation)

- Transformed LiDAR company → accretive sale within 18 months
- Hands-on leadership during critical transition of NASDAQ-listed EV truck company
- Integrated subsidiary into Northvolt, saving costs and liabilities



Experienced CEO

**Business Scaling** 

Industry-leading New Product Introduction

Strategy

Fundraising

People & culture

## Why I joined Ensurge

A natural fit with my passion, experience and approach, to enable scaling Ensurge's breakthrough technology into global impact



Market Tailwinds due to Al

Clear fit between breakthrough technology and customer needs



Breakthrough Technology

Safe, no swelling, capital-efficient, ultra-high energy density microbatteries



Capital-Efficient Production

Roll-to-roll, dry room-free, and stacking system versus larger format batteries



Team and Culture

World-class talent, with the long-term vision I value



Close Alignment with My Background

Hardware, manufacturing, and scaling global businesses



### What I see in Ensurge

Strong customer pipeline

Focused, worldclass team

Substantial opportunity, based around fundamentals of the technology and market landscape, but a clear need for a deliberate approach to commercialize

Years of battery technology development

Access to Capital

Market Cap\*

Accumulated Spend (approx.)

**Target Sectors** 

Proof-Points

Not yet factored into valuation

Ensurge	QuantumScape	Enovix	Solid Power	Northvolt	Freyr
6	15	18	14	9	7
Oslo Stock Exchange	NYSE (SPAC)	NASDAQ (SPAC)	NASDAQ (SPAC)	Strategics + Governments + Financial Investors	NYSE (SPAC)
\$0.1B	\$8.3B	\$2.2B	\$0.7B	-	NA
\$0.38B	\$1.50B	\$0.63B	\$0.73B	\$8.0B+	\$0.78B
Consumer Medical Industrial Defense	Automotive	Larger Consumer	Automotive	Automotive Trucking Aviation	Automotive → Energy Solutions Provider
Battery performance R2R Technology	Battery performance OEM partnership Strong liquidity	Early commercial shipments (all revenues acquired)	OEM partnerships Electrolyte licensing Strong liquidity	High capital expenses Lacked operational focus Challenged auto market conditions	
Strategic partnership			·		

\*As of 10/1/25 Approximations based on public sources



### My framework for Ensurge

With product innovation proven, Ensurge's success now hinges on adequate resourcing for high-quality execution

#### Pathway to new product introduction Innovation Engineering Pilot Manufacturing Mass Production · Unique fundamental physics Ensurge's inherent product · Incremental problem solving · Highly automated, repeatable, traceable production and differentiation supply chain Repeatable product quality, durability and reliability · Representative pilot-scale of production processes Accomplishments: ✓ LCO Deposition Work-In-Process: Work-In-Process: ✓ LIPON deposition ☐ Resourcing to explore manufacturing locations and contract ☐ Manufacturing processes (e.g., stacking, laser, dicing) ✓ Roll 2 Roll process LCO manufacturing partnerships ☐ Encapsulation for performance and cycle life ✓ 75um and 10um variants ☐ Automation engineering for high-volume equipment ■ Equipment upgrades ✓ First-run product performance (energy density, charge time, **Partner Sales Development** discharge rate, cycle life, etc.) **Production Launch Proof of Concept** Validation Testing ✓ Numerous Evaluation Agreements ■ Resourcing for numerous ☐ Final Terms & Conditions with contracted co-development pricing and volumes ■ Major hearables company We are here agreements across verticals ■ Major consumer company ■ Others in-process **Financial & Human Capital Resourcing** Seed & Early Development **Growth Capital** Cashflow Positive ☐ Increase level of funding to fuel product validation, supply chain development, and ✓ Continuous capital infusion partner expansion, and to deploy production-intent pilot manufacturing processes √ Staffed world-class R&D team ☐ Expand capital sources (strategic and financial)

### Al Everywhere, Demands Power at the Edge

Ensurge will power the future with unmatched battery performance and safety.

**Consumers** expect AI everywhere

Industries need intelligence at scale

**Defense** applications need miniaturization

The future landscape hinges around power at the smallest scale:

\$10B+
market growing at 26% annually

Al at the edge, microbatteries at the core







### My priorities



#### **Deliver**

#### Products in customers' hands

- Numerous evaluation agreements
- Robust customer pipeline
- Repeatable high-quality shipments
- Increase robustness of internal operations

Every shipment builds trust and proves our technology.



#### **Position**

#### Establishing market leadership

- Physics challenges of solid-state solved
- Build credibility through repeat manufacturing and consistent deliveries
- Establish long-term partnerships with customers, suppliers, equipment providers, and other key stakeholders.

Clear and relevant communications with external stakeholders will amplify our impact.



#### **Fund**

#### Fueling for sustained growth

- Capital for validation, scaling and high-quality execution
- Partnerships as funding catalyst
- Disciplined budgeting

Funding sustains the team and fuels the next leap.



# Thank You

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